May 12, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Origin Company, Limited
Listing: Tokyo Stock Exchange
Securities code: 6513
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Scheduled date of annual general meeting of shareholders: June 26, 2026
Scheduled date to commence dividend payments: June 29, 2026
Scheduled date to file annual securities report: June 25, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	26,877	(6.7)	(943)	-	(384)	-	(2,220)	-
March 31, 2025	28,803	2.1	(246)	-	208	392.1	(83)	-

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥(238) million [-%]
For the fiscal year ended March 31, 2025: ¥441 million [(25.9)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	(422.34)	-	(9.6)	(0.9)	(3.5)
March 31, 2025	(15.50)	-	(0.4)	0.5	(0.9)

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥29 million
For the fiscal year ended March 31, 2025: ¥35 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	45,106	25,265	50.5	4,333.30
March 31, 2025	44,673	25,892	52.5	4,465.22

Reference: Equity
As of March 31, 2026: ¥22,776 million
As of March 31, 2025: ¥23,475 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	(724)	(764)	1,340	5,401
March 31, 2025	(403)	(1,476)	(787)	5,502

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	20.00	-	20.00	40.00	215	-	0.9
Fiscal year ended March 31, 2026	-	20.00	-	15.00	35.00	185	-	0.8
Fiscal year ending March 31, 2027 (Forecast)		20.00		20.00	40.00		210.2	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	28,000	4.2	200	-	550	-	100	-	19.03

* Since the Company manages its performance on an annual basis, the description of the consolidated earnings forecast for the second quarter (cumulative) is omitted.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	6,699,986 shares
As of March 31, 2025	6,699,986 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,443,864 shares
As of March 31, 2025	1,442,658 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	5,256,703 shares
Fiscal year ended March 31, 2025	5,402,682 shares

* The number of treasury shares at the end of the fiscal year and the number of treasury shares to be deducted for the calculation of the average number of shares during the period include the Company's shares held by the trust account of the Stock Benefit Trust (BBT).

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	19,553	(11.2)	(1,606)	-	(761)	-	(2,225)	-
March 31, 2025	22,008	4.4	(776)	-	569	(5.0)	484	-

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	(420.49)	-
March 31, 2025	89.01	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	36,036	18,385	51.0	3,473.67
March 31, 2025	35,909	19,255	53.6	3,637.81

Reference: Equity
As of March 31, 2026: ¥18,385 million
As of March 31, 2025: ¥19,255 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors.

(Financial results briefings and how to obtain supplementary materials)

The Company plans to hold a recorded financial results briefing on Thursday, May 28, 2026. The financial results briefing materials to be used on the day of the event will be posted on the Company's website.

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	6,760	6,685
Notes and accounts receivable - trade, and contract assets	7,336	6,157
Electronically recorded monetary claims - operating	2,515	2,516
Merchandise and finished goods	1,765	1,684
Work in process	3,633	3,429
Raw materials and supplies	2,714	2,347
Other	549	403
Allowance for doubtful accounts	(7)	(8)
Total current assets	25,268	23,215
Non-current assets		
Property, plant and equipment		
Buildings and structures	14,654	14,697
Accumulated depreciation	(10,361)	(10,636)
Buildings and structures, net	4,292	4,060
Machinery, equipment and vehicles	8,745	8,448
Accumulated depreciation	(7,788)	(7,422)
Machinery, equipment and vehicles, net	957	1,026
Land	4,747	4,747
Construction in progress	128	160
Other	5,390	5,213
Accumulated depreciation	(4,756)	(4,577)
Other, net	633	635
Total property, plant and equipment	10,759	10,630
Intangible assets	404	641
Investments and other assets		
Investment securities	7,711	10,105
Long-term loans receivable	30	32
Deferred tax assets	47	62
Other	498	465
Allowance for doubtful accounts	(47)	(47)
Total investments and other assets	8,241	10,618
Total non-current assets	19,405	21,891
Total assets	44,673	45,106

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,030	1,705
Electronically recorded obligations - operating	2,997	1,583
Short-term borrowings	700	3,000
Current portion of long-term borrowings	550	530
Income taxes payable	203	243
Provision for bonuses	514	412
Provision for bonuses for directors (and other officers)	4	5
Provision for product compensation	97	133
Provision for environmental measures	3	152
Provision for demolition of non-current assets	-	14
Unearned revenue	81	81
Other	1,576	2,062
Total current liabilities	8,760	9,923
Non-current liabilities		
Long-term borrowings	1,290	760
Provision for share awards for directors (and other officers)	18	18
Provision for environmental measures	517	262
Retirement benefit liability	2,144	1,234
Asset retirement obligations	31	31
Long-term unearned revenue	5,188	5,110
Deferred tax liabilities	798	2,450
Other	31	50
Total non-current liabilities	10,020	9,917
Total liabilities	18,781	19,841
Net assets		
Shareholders' equity		
Share capital	6,103	6,103
Capital surplus	3,455	3,455
Retained earnings	10,361	7,929
Treasury shares	(2,033)	(2,034)
Total shareholders' equity	17,886	15,453
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,649	5,272
Foreign currency translation adjustment	1,939	2,050
Total accumulated other comprehensive income	5,589	7,322
Non-controlling interests	2,416	2,489
Total net assets	25,892	25,265
Total liabilities and net assets	44,673	45,106

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	28,803	26,877
Cost of sales	22,149	21,339
Gross profit	6,654	5,538
Selling, general and administrative expenses	6,900	6,481
Operating loss	(246)	(943)
Non-operating income		
Interest income	51	31
Dividend income	195	234
Royalty income	54	61
Rental income	128	128
Foreign exchange gains	-	76
Share of profit of entities accounted for using equity method	35	29
Other	158	152
Total non-operating income	623	715
Non-operating expenses		
Interest expenses	23	34
Foreign exchange losses	21	-
Arrangement Fee	-	15
Other	121	106
Total non-operating expenses	167	156
Ordinary profit (loss)	208	(384)
Extraordinary income		
Gain on sale of non-current assets	0	4
Insurance claim income	41	-
Gain on liquidation of subsidiaries and associates	8	2
Reversal of provision for environmental measures	244	-
Total extraordinary income	295	6
Extraordinary losses		
Loss on sale of non-current assets	2	0
Loss on retirement of non-current assets	15	37
Impairment losses	-	151
Provision for demolition of non-current assets	-	14
Extra retirement payments	-	180
Warehouse transfer expenses	4	6
Total extraordinary losses	22	389
Profit (loss) before income taxes	480	(767)
Income taxes - current	381	365
Income taxes - deferred	51	903
Total income taxes	433	1,268
Profit (loss)	47	(2,036)
Profit attributable to non-controlling interests	131	183
Loss attributable to owners of parent	(83)	(2,220)

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit (loss)	47	(2,036)
Other comprehensive income		
Valuation difference on available-for-sale securities	(206)	1,597
Foreign currency translation adjustment	586	166
Share of other comprehensive income of entities accounted for using equity method	13	33
Total other comprehensive income	394	1,797
Comprehensive income	441	(238)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	140	(486)
Comprehensive income attributable to non-controlling interests	301	247

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income
Balance at beginning of period	6,103	3,454	10,637	(1,609)	18,585	3,837	1,528	5,365
Changes during period								
Dividends of surplus			(192)		(192)			
Provision of reserve for employees' welfare fund			(0)		(0)			
Profit (loss) attributable to owners of parent			(83)		(83)			
Purchase of treasury shares				(423)	(423)			
Purchase of share of consolidated subsidiaries treasury stock		0			0			
Net changes in items other than shareholders' equity						(187)	411	223
Total changes during period	-	0	(276)	(423)	(699)	(187)	411	223
Balance at end of period	6,103	3,455	10,361	(2,033)	17,886	3,649	1,939	5,589

	Non-controlling interests	Total net assets
Balance at beginning of period	2,396	26,347
Changes during period		
Dividends of surplus		(192)
Provision of reserve for employees' welfare fund		(0)
Profit (loss) attributable to owners of parent		(83)
Purchase of treasury shares		(423)
Purchase of share of consolidated subsidiaries treasury stock		0
Net changes in items other than shareholders' equity	19	243
Total changes during period	19	(455)
Balance at end of period	2,416	25,892

Consolidated statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income
Balance at beginning of period	6,103	3,455	10,361	(2,033)	17,886	3,649	1,939	5,589
Changes during period								
Dividends of surplus			(211)		(211)			
Provision of reserve for employees' welfare fund			(0)		(0)			
Profit (loss) attributable to owners of parent			(2,220)		(2,220)			
Purchase of treasury shares				(1)	(1)			
Purchase of share of consolidated subsidiaries treasury stock		-			-			
Net changes in items other than shareholders' equity						1,622	111	1,733
Total changes during period	-	-	(2,431)	(1)	(2,432)	1,622	111	1,733
Balance at end of period	6,103	3,455	7,929	(2,034)	15,453	5,272	2,050	7,322

	Non-controlling interests	Total net assets
Balance at beginning of period	2,416	25,892
Changes during period		
Dividends of surplus		(211)
Provision of reserve for employees' welfare fund		(0)
Profit (loss) attributable to owners of parent		(2,220)
Purchase of treasury shares		(1)
Purchase of share of consolidated subsidiaries treasury stock		-
Net changes in items other than shareholders' equity	72	1,806
Total changes during period	72	(626)
Balance at end of period	2,489	25,265

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit (loss) before income taxes	480	(767)
Depreciation	964	1,029
Impairment losses	-	151
Provision for demolition of non-current assets	-	14
Increase (decrease) in allowance for doubtful accounts	(3)	0
Interest and dividend income	(246)	(265)
Interest expenses	23	34
Foreign exchange losses (gains)	27	(39)
Increase (decrease) in provision for bonuses	39	(103)
Increase (decrease) in retirement benefit liability	162	(914)
Increase (decrease) in provision for environmental measures	(253)	(107)
Share of loss (profit) of entities accounted for using equity method	(35)	(29)
Loss (gain) on sale and retirement of non-current assets	17	33
Loss (gain) on liquidation of subsidiaries and associates	(8)	(2)
Extra retirement payments	-	180
Decrease (increase) in trade receivables	343	1,387
Decrease (increase) in inventories	350	709
Increase (decrease) in trade payables	(1,607)	(1,765)
Increase (decrease) in long-term unearned revenue	(78)	(78)
Other, net	(420)	45
Subtotal	(242)	(485)
Interest and dividends received	247	267
Interest paid	(23)	(33)
Extra retirement payments	-	(163)
Income taxes paid	(384)	(309)
Net cash provided by (used in) operating activities	(403)	(724)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Net decrease (increase) in time deposits	733	(0)
Purchase of property, plant and equipment	(1,871)	(712)
Payments for retirement of property, plant and equipment	(75)	(24)
Proceeds from sale of property, plant and equipment	22	6
Purchase of intangible assets	(66)	(264)
Proceeds from sale of short-term and long-term investment securities	-	601
Purchase of short-term and long-term investment securities	(233)	(347)
Proceeds from liquidation of affiliated companies	8	-
Other, net	6	(22)
Net cash provided by (used in) investing activities	(1,476)	(764)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	700	2,300
Repayments of long-term borrowings	(574)	(550)
Repayments of lease liabilities	(19)	(22)
Purchase of treasury shares	(422)	(0)
Dividends paid	(192)	(212)
Dividends paid to non-controlling interests	(278)	(173)
Net cash provided by (used in) financing activities	(787)	1,340
Effect of exchange rate change on cash and cash equivalents	135	47
Net increase (decrease) in cash and cash equivalents	(2,531)	(100)
Cash and cash equivalents at beginning of period	8,033	5,502
Cash and cash equivalents at end of period	5,502	5,401